



Policy Brief

Alternative Social Mobilization System in Gaza

A Strategy for Overcoming Socio-Political Crisis

July 2025

Executive Summary

The Dor Moria Think Tank presents a strategy for resolving the Gaza crisis through economic development rather than military coercion. The core concept: establishing an alternative system of social mobilization that would outperform Hamas and Muslim Brotherhood structures in effectiveness. The objective is measurable—raising Gaza's Human Development Index above 0.7, which historically reduces conflict risk. Successful implementation would pave the way for forming an Abrahamic Regional Economic Cluster in the Middle East.

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About the Dor Moria Think Tank:

A nonprofit research institute focused on analysing social inequality, solidarity-based structures, political influence networks, and using the Human Development Index as a policy analysis tool. The institute develops actionable solutions for bridging social divides and building effective societies based on solidarity and ethical development principles.

1. Problem Analysis: Social Architecture as the Foundation of Control

1.1 Structural Foundations of Hamas Sustainability

Studies show that Hamas's grip on the Gaza Strip stems less from military power and more from a deeply rooted social structure built by the Muslim Brotherhood.

This system is characterized by:

- **Clan solidarity** as the foundation of social mobilization
- **Local self-organization** for resource management
- **Decentralized delegation of authority**
- **Islamic financial mechanisms** (avoiding riba/ribit)

1.2 The 4-S Model: Analytical Framework

Gaza's social architecture can be described through the principles of:

1. **Solidarity** — horizontal social connections within hamulas (solidarity social groups)
2. **Self-Organization** — local initiatives and management structures
3. **Self-Governance** — municipal structures for territorial management
4. **Subsidiarity** — delegation of resource distribution authority to local bodies

Bottom Line: Trying to dismantle this system without offering a workable alternative just leads to more radicalization and worsens socio-economic conditions.

1.3 Empirical Crisis Data

Current degradation creates ideal conditions for strengthening radical structures:

- The Gaza Strip's GDP collapsed by 84.7%
- Unemployment approaches 80%
- 98% of the population lives below the poverty line
- HDI declined to critical levels (0.598)

2. Theoretical Framework: HDI as a Tool for Neutralizing Radicalism

2.1 Correlation Between Development and Conflict

Statistical analysis shows:

- **88% of all conflicts from 1990-2018** occurred in countries with HDI < 0.7
- **A 10% increase in inequality** raises conflict risk by 25-30%

2.2 Sociological Foundations

Research findings (June 2025, jointly with "Geocartography" center):

- **35.7% of Jews** perceive the conflict as an existential confrontation between religions
- **10.6% of Arab citizens of Israel** share the religious interpretation
- **Arabs are 3 times more likely** to see political-economic roots of the conflict

Key Takeaway: Focusing on HDI and economic development can tone down religious extremist narratives.

3. Strategic Solution: Alternative Social Protection System

3.1 Central Objective

Human Development Index (HDI) > 0.7 as:

- Central political goal
- Success benchmark for international cooperation
- Measurable standard for all participants (Israel, USA, Arab League, UN, PA)

3.2 Three-Level System of Objectives

Political Level:

- Establishing target HDI benchmark > 0.7
- Integration with the Abraham Accords framework
- Building consensus among international stakeholders

Technological Level:

- Developing alternative social infrastructure to the Muslim Brotherhood
- Engaging hamula leaders in system design
- Creating social protection, education, and healthcare systems

Geopolitical Level:

- Platform for dialogue among guarantor countries
- Transition from political slogans to measurable standards
- Formation of clear success benchmarks

4. Financial Model: Abrahamic Banking

4.1 Principles of Ethical Financing

The alternative financial system is based on:

- **Rejection of interest-based capital** (riba/ribit)
- **Investment in real assets**
- **Risk sharing** by all parties
- **Social responsibility** as criteria

4.2 Practical Implementation

- Formation of **ethical financial ecosystem**
- Integration into daily economic life of Gaza Strip residents
- Transformation of aid into **development mechanism**, not dependency
- Compatibility with Islamic and Jewish law

5. Regional Prospects: The Abrahamic Cluster

5.1 Model Scalability

The Gaza Strip as a **testing ground** for organizational principles of problematic territories within the Abrahamic Regional Economic Cluster, including:

- Israel, UAE, Bahrain, Jordan, Saudi Arabia, Syria, Egypt

5.2 New Cooperation Paradigm

- **Hybrid interaction** of cooperative, Islamic, and halakhic financial structures
- **New political language:** dignity, distributed economy, inter-community solidarity
- Formation of an "**ethical majority**" beyond ethno-confessional boundaries

6. Strategic Benefits for Stakeholders

For the International Community:

- Clear benchmarks for success instead of political statements
- A template that can be applied to other conflict zones
- Lower long-term costs for conflict resolution

For Israel:

- Undermining Hamas's support without reoccupying the Gaza Strip
- Cutting military spending and reducing debt
- Solving labor shortages through legal worker programs

For Regional Partners:

- Taking the lead on ethical finance systems
- Securing trade routes
- Becoming a model for sustainable development

For Palestinians:

- Getting back control over Gaza Strip governance
- Real improvements in people's daily lives
- Building a foundation for political credibility

7. Risks and Limitations

Potential Challenges:

- Resistance from existing elites
- Population distrust of new structures
- Competition with entrenched social networks

Mitigation Measures:

- Inclusive approach to design
- Gradual implementation
- Transparency and accountability mechanisms

8. Conclusions and Recommendations

1. **Systems Approach:** The Gaza Strip's problems need economic and social solutions, not military ones—by building alternative social safety nets.
2. **Clear Goals:** Using $HDI > 0.7$ as our success metric gives everyone an objective way to track progress and builds consensus.
3. **Ethical Finance:** Abrahamic banking creates a solid foundation for development that aligns with regional values.
4. **Regional Economic Integration:** This model can serve as the blueprint for the Abraham Economic Cluster.
5. **Political Reset:** Moving away from confrontational rhetoric toward development and cooperation.

9. Implementation Sequence

Establishment of international working group to develop parameters for the Gaza Strip social protection model with participation of representatives from Israel, USA, Arab League, UN, and Palestinian Administration based on the above-described principles.

- Preparation of project documentation for phased implementation of hamula engagement mechanisms and social infrastructure development with participation of UN experts and other interested parties.

- Development of financial instruments based on Islamic banking for project implementation.

- Creation of specialized fund for Islamic investments in Gaza Strip development and Human Development Index improvement.

10. Conclusion: From Deadlock to Breakthrough

10.1 Strategy and Advantage

The presented strategy of alternative social protection system in the Gaza Strip offers a qualitatively new approach to resolving one of the most protracted conflicts of our time. The transition from military-force logic to socio-economic development paradigm opens the possibility not only to stabilize the situation in the Gaza Strip, but to create a model for transforming the entire region.

The key strength of this approach is that **it's measurable and practical**. Using the Human Development Index as our main success metric lets everyone assess progress objectively, without getting bogged down in political spin.

Abrahamic banking as the project's financial backbone shows how we can blend religious and ethical values with modern economics, setting a precedent for applying fair development principles globally.

10.2 Historical Opportunity

Today the international community has a choice: keep repeating the same "conflict-rebuild-conflict again" cycle or try a completely different approach to solving these problems. Gaza could stop being a symbol of endless fighting and instead become a **showcase for a new way to resolve territorial disputes**—through human development and economic cooperation.

If this project works in the Gaza Strip, it becomes the template for applying 4-C principles and Abrahamic banking to other troubled areas, from the Sinai to Southern Lebanon, creating a **network of thriving regions** instead of conflict zones.

10.3 Call to Action

The time for political talk is over. We need **concrete action** based on solid analysis and measurable results. We're calling on all stakeholders to back the creation of an international working group and start the real work of putting this model into practice.

The region's future depends on whether its leaders are willing to think outside the box and take on the challenge of **ethical development**. The Gaza Strip deserves its shot at a better future.